# **Shriram Pistons & Rings**



# Robust Q2; ICE diversification on track; valuation attractive

Auto & Auto Ancillaries

Result Update

November 08, 2025

CMP (Rs): 2,596 | TP (Rs): 3,400

SPRL reported an in-line Q2, with consolidated revenue/EBITDA up 16%/16.5% YoY to Rs10.2bn/Rs2.1bn, respectively, and a robust 20.4% EBITDAM, outpacing auto industry's production growth of 10% YoY (PVs+2Ws+CVs) despite some impact on the mix due to GST cut-led transition. The standalone performance was also healthy, with 10% YoY revenue/EBITDA growth and 20% EBITDAM. Subsidiaries (C-S) accounted for 14% of consolidated revenue (9%/13% in Q2FY25/Q1FY26), with 17% EBITDAM (13.5/15% in Q2FY25/Q1FY26). SPRL is rapidly scaling through major businesses won across legacy and emerging (EV) products over the past 2 quarters; the management reiterated its confidence in sustaining industry-beating growth, led by a diversified portfolio across powertrains and a higher focus on emerging ICE tech (including alternative fuels), exports (global piston capacities are being vacated on EV fears, creating supply gaps for SPRL to fill), non-auto (marine, industrial, snow mobiles, lawn mowers, etc), and aftermarket (some impact in Q2 on GST cut-led transition). We continue to prefer SPRL within auto ancillaries, given its dominant positioning in core segments, even as it is strategically diversifying into emerging/non-ICE parts. We increase our FY27E/28E EPS by 3-5% and retain BUY, while raising our TP by 11.5% to Rs3,400, at 20x Sep-27E PER (rolled forward). SPRL trades at 15x Sep-27E PER.

# In-line performance, with sustained >20% EBITDAM

Consolidated revenue grew 16% YoY to Rs10.2bn, with consolidated EBITDA up 16.5% YoY to Rs2.1bn and EBITDAM flattish at 20.4% (owing to 180bps QoQ higher RM cost offset by lower staff cost and other expenses). Consolidated PAT rose 13% YoY to Rs1.4bn. Standalone revenue also grew 10% YoY, with EBITDA up 10% YoY and EBITDAM stable QoQ/YoY at 21%. Standalone PAT grew 7.5% YoY to Rs1.3bn.

# **Earnings call KTAs**

1) The mgmt delivered broad-based double-digit growth and guided to sustaining its outperformance across legacy and new businesses vs the industry, aided by its inherent moat of diverse presence across end-user segments, powertrains, coupled with rising presence in EV components and high-precision injection via subsidiaries. 2) The mgmt expects ICE engine demand to see 6-7% CAGR, with EV penetration rising to 15-20% over 5Y; it believes all powertrains will coexist amid enhanced focus on cleaner/alternative fuel technologies like hydrogen, biofuel, etc. SPRL would benefit, given its diversified presence and offerings across powertrains. 3) It has onboarded new customers for EV motors/controllers and highlighted that rare-earth-free ferrite motor development is under process. 4) The Coimbatore plant (for EV components) is ready and will commence operations in Q3. Being one of the top 3 motor manufacturers and the only player offering both motors and controllers, SPRL is well placed to emerge as a leading player here. 5) Global OEMs are reducing piston capacity due to EV fears, creating supply gaps that SPRL is well placed to fill, especially in off-highway, marine, and industrial applications. 6) SPRL is exploring synergistic M&A opportunities (domestic/overseas) in existing domains.

<b>Shriram Pistons 8</b>	Rings: Fina	ncial Snaps	hot (Conso	lidated)	
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	30,893	35,498	41,158	47,322	54,369
EBITDA	6,420	7,243	8,520	9,890	11,445
Adj. PAT	4,425	5,067	5,891	6,884	8,011
Adj. EPS (Rs)	100.5	115.0	133.7	156.3	181.9
EBITDA margin (%)	20.8	20.4	20.7	20.9	21.1
EBITDA growth (%)	39.5	12.8	17.6	16.1	15.7
Adj. EPS growth (%)	50.8	14.5	16.3	16.9	16.4
RoE (%)	25.6	23.5	22.3	21.6	21.0
RoIC (%)	29.4	26.5	26.1	26.8	27.9
P/E (x)	25.8	22.6	19.4	16.6	14.3
EV/EBITDA (x)	17.1	15.1	12.9	11.1	9.6
P/B (x)	5.9	This repost	is intended	for Team3.3	hite Mar <b>g</b> ı <del>y</del> e
FCFF yield (%)	3.1	2.4	3.2	4.2	5.2

Source: Company, Emkay Research

Target Price – 12M	Sep-26
Change in TP (%)	11.5
Current Reco.	BUY
Previous Reco.	BUY
Upside/(Downside) (%)	31.0

Stock Data	SPRL IN
52-week High (Rs)	2,790
52-week Low (Rs)	1,556
Shares outstanding (mn)	44.0
Market-cap (Rs bn)	114
Market-cap (USD mn)	1,290
Net-debt, FY26E (Rs mn)	(8,027.7)
ADTV-3M (mn shares)	0
ADTV-3M (Rs mn)	186.9
ADTV-3M (USD mn)	2.1
Free float (%)	53.3
Nifty-50	25,492.3
INR/USD	88.7
Shareholding,Sep-25	
Promoters (%)	43.8
FPIs/MFs (%)	6.0/13.2

Price Performance (%) 1M 3M 12M											
(%)	1M	3M	12M								
Absolute	(4.4)	6.0	27.2								
Rel. to Nifty	(5.8)	2.3	20.8								

## 1-Year share price trend (Rs)



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Exhibit 1: Q1 Consolidated – Revenue up 16% YoY/5.5% QoQ (aided further by TGPEL's acquisition); margin up 14bps QoQ to 20.4% amid higher RM costs and other expenses

Particulars (Rs mn)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26 \	oY (%)	QoQ (%)
Revenue	7,516	7,657	8,556	8,371	8,765	8,479	9,884	9,633	10,165	16.0	5.5
Growth YoY (%)	15.2	20.4	22.0	16.8	16.6	10.7	15.5	15.1	16.0		
Expenditure	5,940	6,044	6,786	6,716	6,986	6,773	7,780	7,682	8,092	15.8	5.3
as a % of sales	79.0	<i>78.9</i>	79.3	80.2	<i>79.7</i>	79.9	78.7	<i>7</i> 9. <i>7</i>	<i>7</i> 9.6		
Consumption of RM	2,888	3,040	3,700	3,461	3,642	3,472	4,302	4,059	4,468	22.7	10.1
as a % of sales	38.4	<i>39.7</i>	43.2	41.4	41.5	40.9	43.5	42.1	44.0		
Employee Cost	1,155	1,192	1,192	1,290	1,260	1,264	1,324	1,424	1,401	11.2	(1.6)
as a % of sales	15.4	15.6	13.9	15.4	14.4	14.9	13.4	14.8	13.8		
Other expenditure	1,898	1,813	1,894	1,965	2,084	2,038	2,154	2,199	2,223	6.7	1.1
as a % of sales	25.3	23.7	22.1	23.5	23.8	24.0	21.8	22.8	21.9		
EBITDA	1,576	1,613	1,770	1,655	1,779	1,706	2,103	1,951	2,073	16.5	6.3
EBITDA margin (%)	21.0	21.1	20.7	19.8	20.3	20.1	21.3	20.3	20.4		
Growth YoY (%)	37.3	37.9	31.1	13.2	12.9	5.8	18.8	17.9	16.5		
Depreciation	225	290	336	295	310	308	283	315	326	5.1	3.5
EBIT	1,351	1,323	1,434	1,359	1,469	1,397	1,821	1,636	1,747	18.9	6.8
Other Income	230	193	239	263	304	272	274	284	262	(13.9)	(7.7)
Interest	67	82	94	86	94	79	84	90	85	(10.0)	(5.6)
РВТ	1,515	1,434	1,579	1,536	1,679	1,591	2,011	1,830	1,924	14.6	5.1
Total Tax	385	357	415	364	420	381	495	481	503	19.7	4.6
Adjusted PAT	1,137	1,074	1,196	1,155	1,248	1,199	1,466	1,337	1,399	12.1	4.6
Growth YoY (%)	55.7	43.4	31.5	13.2	9.8	11.7	22.5	15.8	12.1		
Exceptional items Loss/(Gain)	0	0	0	0	0	0	0	0	0		
Reported PAT	1,137	1,074	1,196	1,155	1,248	1,199	1,466	1,337	1,399	12.1	4.6
Adjusted EPS	25.8	24.4	27.2	26.2	28.3	27.2	33.3	30.4	31.8	12.1	4.6
(%)	02FY24	03FY24	04EV24	01FY25	O2EV2E	02EV2E	04FY25	01FY26	O2FY26	YoY	OoO (hns)

(%)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	(bps)	QoQ (bps)
EBITDAM	21.0	21.1	20.7	19.8	20.3	20.1	21.3	20.3	20.4	10	14
EBITM	18.0	17.3	16.8	16.2	16.8	16.5	18.4	17.0	17.2	43	20
EBTM	20.2	18.7	18.5	18.3	19.2	18.8	20.3	19.0	18.9	(23)	(7)
PATM	15.1	14.0	14.0	13.8	14.2	14.1	14.8	13.9	13.8	(47)	(12)
Effective Tax rate	25.4	24.9	26.2	23.7	25.0	24.0	24.6	26.3	26.1	112	(14)

Exhibit 2: Actual vs estimates (consolidated)

(Rs mn)	Actual	Emkay Estimates	Variance %
Net sales	10,165	9,967	2.0
EBITDA	2,073	2,023	2.5
EBITDA Margin (%)	20.4	20.3	9 bps
Adj net income	1,399	1,407	(0.6)
EPS (Rs)	31.8	31.9	(0.6)

Source: Company, Emkay Research

Fhis report is intended for Team White Marque Solutions(team.emkay@whitemarquesolution

Exhibit 3: Q4 Standalone snapshot - Revenue up 10% YoY/4.5% QoQ; EBITDA margin stable QoQ at 21%

Particulars (Rs mn)	01EV24	02EV24	02EV24	04EV24	01EV2E	02EV2E	Q3FY25	04EV2E	01EV26	Q2FY26	YoY (%)	QoQ (%)
Revenue	7,139	7,501	7,085	7,813	7,612	7,940	7,696	8,548	8,356	8,730	10.0	4.5
Growth YoY (%)	15.1	15.0	11.4	12.1	6.6	5.9	8.6	9.4	9.8	10.0	10.0	7.5
Expenditure	5,664	5,915	5,535	6,123	6,048	6,272	6.067	6,647	6,598	6,899	10.0	4.6
as a % of sales	79.3	78.9	78.1	78.4	79.5	79.0	78.8	77.8	79.0	79.0		
Consumption of RM	2,826	2,874	2,670	3,205	2,975	3,119	2,969	3,514	3,316	3,621	16.1	9.2
as a % of sales	39.6	38.3	37.7	41.0	39.1	39.3	38.6	41.1	39.7	41.5		
Employee Cost	1,097	1,145	1,114	1,128	1,211	1,185	1,181	1,199	1,275	1,265	6.7	(0.8)
as a % of sales	15.4	15.3	15.7	14.4	15.9	14.9	15.3	14.0	15.3	14.5		
Other expenditure	1,742	1,896	1,752	1,790	1,862	1,967	1,917	1,934	2,007	2,013	2.3	0.3
as a % of sales	24.4	25.3	24.7	22.9	24.5	24.8	24.9	22.6	24.0	23.1		
EBITDA	1,475	1,586	1,550	1,690	1,564	1,668	1,629	1,901	1,758	1,831	9.8	4.2
EBITDA margin (%)	20.7	21.1	21.9	21.6	20.5	21.0	21.2	22.2	21.0	21.0		
Growth YoY (%)	57.5	38.2	31.6	23.1	6.0	5.2	5.1	12.5	12.4	9.8		
Depreciation	211	210	228	225	209	217	217	222	217	223	2.9	2.8
EBIT	1,264	1,376	1,322	1,466	1,354	1,451	1,412	1,679	1,541	1,608	10.8	4.3
Other Income	184	227	186	216	243	290	260	239	266	249	(14.1)	(6.4)
Interest	61	66	61	65	63	69	57	60	64	59	(14.0)	(7.8)
PBT	1,387	1,537	1,447	1,617	1,535	1,673	1,615	1,858	1,743	1,798	7.5	3.2
Total Tax	353	391	366	412	391	426	412	473	445	459	7.6	3.1
Adjusted PAT	1,034	1,146	1,082	1,206	1,143	1,246	1,204	1,385	1,298	1,339	7.4	3.2
Growth YoY (%)	89.2	57.0	43.5	30.2	10.5	8.8	11.3	14.9	13.5	7.4		
Exceptional items Loss/(Gain)	0	0	0	0	0	0	0	0	0	0		
Reported PAT	1,034	1,146	1,082	1,206	1,143	1,246	1,204	1,385	1,298	1,339	7.4	3.2
Adjusted EPS	23.5	26.0	24.6	27.4	26.0	28.3	27.3	31.4	29.5	30.4	7.4	3.2

(%)	Q1FY24	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26	YoY (bps)	QoQ (bps)
EBITDAM	20.7	21.1	21.9	21.6	20.5	21.0	21.2	22.2	21.0	21.0	(3)	(7)
EBITM	17.7	18.3	18.7	18.8	17.8	18.3	18.3	19.6	18.4	18.4	14	(2)
EBTM	19.4	20.5	20.4	20.7	20.2	21.1	21.0	21.7	20.9	20.6	(47)	(26)
PATM	14.5	15.3	15.3	15.4	15.0	15.7	15.6	16.2	15.5	15.3	(36)	(20)
Effective Tax rate	25.4	25.5	25.3	25.4	25.5	25.5	25.5	25.4	25.5	25.5	4	(0)

# Other key highlights from the earnings call

- Q2 gross margin saw moderation, following the GST change announced on 15-Aug and implemented from 22-Sep, driven by the adverse mix and sales impact. We expect margins to remain at levels similar to those of H1.
- Subsidiaries are scaling up through new business wins across segments, including EVs. While growth remains tied to end-markets, all subsidiaries are adding margin-accretive business and sustaining healthy EBITDA margins.
- Despite geopolitical headwinds, rare-earth (REE) supply constraints from China, exports have been maintained, and SPRL is not seeing any impact from supply constraints.
- Phase 2 of the expansion at SPRL's Pithampur facility is completed, and the company has undertaken Phase 3, to meet the growing demand from customers.
- Off-road segments in the US, the UK, and the EU have performed well amid new business wins. PV demand, however, remained weak due to geopolitical issues and tariff-led slowdowns. SPRL's presence across 45 countries has enabled effective market segmentation and new business gains, helping in sustaining the growth momentum.
- Japanese majors like Toyota, Honda, and Suzuki are investing in expanding

  This re production in India SPRL is seeing strong traction from Korean and Japanese lution customers, along with deeper inroads among non-Japanese clients. Strong long-standing relationships and tailored solutions are helping to address customer challenges effectively, reinforcing confidence in sustained growth.

Exhibit 4: SPRL dominates the auto ancillary space, with ~50% revenue market share

Revenue (Rs mn)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Shriram Pistons	12,444	13,930	14,626	17,294	19,549	16,068	15,966	20,647	26,050	29,537	31,795
IP Rings	1,126	1,317	1,914	2,067	2,121	1,979	1,985	2,727	3,233	3,167	3,034
Rane Engine Valve	3,952	3,496	3,602	3,793	4,264	3,590	3,049	3,872	5,024	5,668	6,234
Federal Mogul Goetze	15,799	13,309	12,791	13,253	13,418	10,854	11,072	13,426	16,341	16,956	18,002
Menon Pistons	1,444	1,304	1,328	1,461	1,561	1,178	1,371	2,011	2,082	2,088	2,124
Samkrg Pistons	1,013	1,182	1,749	2,029	2,121	1,979	1,985	2,727	2,366	2,467	2,439
Total	35,777	34,537	36,009	39,897	43,034	35,648	35,427	45,409	55,097	59,883	63,628

Revenue market share (%)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Shriram Pistons	35	40	41	43	45	45	45	45	47	49	50
IP Rings	3	4	5	5	5	6	6	6	6	5	5
Rane Engine Valve	11	10	10	10	10	10	9	9	9	9	10
Federal Mogul Goetze	44	39	36	33	31	30	31	30	30	28	28
Menon Pistons	4	4	4	4	4	3	4	4	4	3	3
Samkrg Pistons	3	3	5	5	5	6	6	6	4	4	4

Source: Company, Capitaline, Emkay Research; Note: For Federal Mogul, FY15 represents data for over 15 months; for Rane Engine Valve, details are not available for FY25 due to organization restructuring; hence, assumed 10% growth in revenue

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Exhibit 5: The company commands nearly 70% share of the profit pool, with significantly higher profitability vs peers

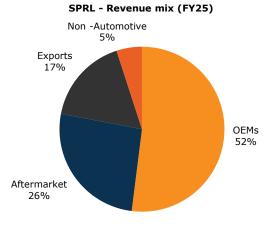
EBITDA (Rs mn)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Shriram Pistons	1,901	2,325	2,552	2,926	2,939	1,820	2,155	3,045	4,635	6,301	6,761
IP Rings	128	152	146	243	276	216	245	331	259	230	222
Rane Engine Valve	302	42	230	144	186	111	-32	106	279	467	561
Federal Mogul Goetze	1,873	1,757	2,146	2,276	2,264	1,304	835	1,637	2,103	2,385	2,843
Menon Pistons	146	114	149	158	186	107	169	306	318	315	322
Samkrg Pistons	-889	-936	-64	-262	-318	-132	195	706	346	315	298
Total	3,462	3,454	5,157	5,484	5,533	3,426	3,568	6,131	7,941	10,012	11,007
EBITDA market share (%)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Shriram Pistons	55	67	49	53	53	53	60	50	58	63	61
IP Rings	4	4	3	4	5	6	7	5	3	2	2
Rane Engine Valve	9	1	4	3	3	3	-1	2	4	5	5
Federal Mogul Goetze	54	51	42	41	41	38	23	27	26	24	26
Menon Pistons	4	3	3	3	3	3	5	5	4	3	3

EBIT (Rs mn)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
EBIT (KS IIII)	1113	1110	1117	1110	1115	1120	1121	1122	1123	1127	
Shriram Pistons	941	1,398	1,652	2,022	1,995	790	1,130	2,024	3,702	5,427	5,896
IP Rings	61	83	66	162	179	105	130	188	99	62	46
Rane Engine Valve	19	-233	-48	-146	-120	-170	-262	-94	86	277	374
Federal Mogul Goetze	939	972	1,352	1,506	1,406	376	-1	767	1,267	1,539	1,968
Menon Pistons	100	69	105	113	138	54	117	248	260	255	252
Samkrg Pistons	-1,004	-1,053	-193	-392	-438	-260	65	577	214	185	169
Total	1,056	1,236	2,935	3,265	3,160	895	1,179	3,709	5,627	7,744	8,705

EBIT market share (%)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Shriram Pistons	89.1	113.1	56.3	61.9	63.1	88.2	95.8	54.6	65.8	70.1	67.7
IP Rings	5.8	6.7	2.2	5.0	5.7	11.8	11.0	5.1	1.8	0.8	0.5
Rane Engine Valve	1.8	-18.9	-1.6	-4.5	-3.8	-19.0	-22.2	-2.5	1.5	3.6	4.3
Federal Mogul Goetze	88.9	78.7	46.1	46.1	44.5	42.0	-0.0	20.7	22.5	19.9	22.6
Menon Pistons	9.5	5.6	3.6	3.5	4.4	6.0	9.9	6.7	4.6	3.3	2.9
Samkrg Pistons	-95.1	-85.2	-6.6	-12.0	-13.9	-29.0	5.5	15.6	3.8	2.4	1.9

Source: Company, Capitaline, Emkay Research; Note: For Federal Mogul, FY15 represents 15 months of data; for Rane Engine Valve, details are not available for FY25 due to organization restructuring; hence, assumed 6%/9% EBITDA/PAT margin for FY25, in line with improvement over the last 3Y

Exhibit 6: OEMs/aftermarket/exports formed 52%/26%/17% of revenue in FY25



Thi Source: Company, Emkay Research White Marque Solutions (team.emkay@whitemarquesolution

Exhibit 7: The share of subsidiaries has been sustainably rising over the past 2Y...

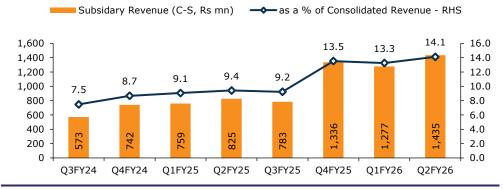
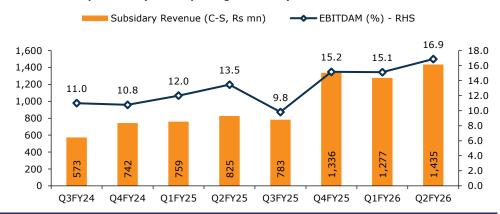


Exhibit 8: ...with profitability also improving continually



Source: Company, Emkay Research

**Exhibit 9: SPRL's group structure** 5 P R U S H A Products are marketed to almost all SHRIRAM PISTONS & RINGS LTD. OEMs and Aftermarkets under brands SPR and USHA (100% Subsidiary of SPRL) (100% Subsidiary of SPRL) **Karna Intertech Private Limited** Karna is a key supplier of gravity die casting moulds to SPRL, which are utilised in the SPR Engenious Ltd. SPR Engenious Limited (SEL) manufacturing of piston castings. SPR TAKAHATA TGPEL-SPR-@mf (62% Stake) (66.42% Stake) (100% Stake) **SPR Takahata Precision India Private Limited SPR EMF Innovations Private Limited (EMFi)** SPR TGPEL Precision Engineering Limited (Takahata) (formerly EMF Innovations Private Limited) (TGPEL) (formerly TGPEL Precision Engineering Limited)
SPR TGPEL is engaged in the manufacturing of (formerly Takahata Precision India Private Limited) SPR EMF Innovations (EMFi) is a young tech SPR Takahata Precision India Pvt. Ltd., has company having research base in Singapore and technical collaboration with Takahata Japan, which manufacturing operations in India high precision injection moulds and injection is a leading precision injection moulded parts moulded components manufacturing company globally

Source: Company, Emkay Research

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#### Exhibit 10: SPRL has longstanding technological tie-ups with players from Germany and Japan

# **Since 1972 PISTONS**



Kolbenschmidt, Germany

- Ranks among the 100 biggest auto industry suppliers worldwide
- 40 production plants in Europe, the Americas, Japan, India and China
- Has three divisions Mechatronics, Motor service and Hard parts (includes pistons for cars & CV, and other products)

#### **Since 1978**

RINGS

#### RIKEN

Riken Corporation, Japan

#### 21.3% Holding in SPRL

- Founded in 1927 Presence in USA, China, Indonesia, Thailand, Europe,
- and India Manufactures Piston Rings, Other Automotive Parts, Piping products, Marine & Industrial Components & Parts, Thermal Engineering products, Aerospace Industrial Equipment parts,

#### Since 1989

#### **PISTONS**



Honda Foundry, Japan

- Founded in 1963
- Began with Manufacturing Piston. also manufactures automobile parts and other aluminum alloy parts

#### Since 1993

#### **ENGINE VALVES**



Fuji Oozx, Japan

- Established in 1951
- Presence in USA, China, Indonesia, Mexico,
- Germany and India Manufactures various engine valves and other engine-related parts and automobile parts, etc.

#### Since 2023

HIGH-PRECISION INJECTION MOULDED COMPONENTS



Takahata, Japan

- Established in 1984
- Manufactures automobile parts; digital, optical, residential, and medical equipment based on precision mold designs, and innovative molding technology

Source: Company, Emkay Research

#### Exhibit 11: SPRL has a diversified portfolio, which transcends beyond the powertrain segment





Source: Company, Emkay Research

# Exhibit 12: ICE and EV technologies are seen co-existing; this augurs well for SPRL, owing to its presence across powertrains

# Internal Combustion (IC) Engines: Growth Story will continue

#### Insufficient Power Grid capabilities to support India's EV ambitions

- According to a report by Brookings, in 2030, if 33% of the total auto sales are EV, there would be an electricity demand of 37,000 GM Meanwhile, India had an installed generation capacity of 412 MW in 2023, which shows how behind the country's grid is to support electricity demand from EV & EV Infrastructure

# India is not comparable to the West & China

- mework that has been a
- The framework that has been a success in the West and China cannot be applied to India due to the different demographics in India India is also not as technologically matured as other countries which would make EV adoption much slower than what these countries have witnessed

#### Lack of EV charging Infrastructure in the country

- 200 + EVs per commercial charging point in India compared to ~20 in US and less than 10 in China Very few charging stations in cities apart from fev Metros; Malls and Office spaces also lack infrastructure making it challenging for daily commuters.



### Sustainability: Well-to-Wheels ICE vs. EV

- 60% thermal power being generated today is not fully sustainable
   India has committed to 50% Renewable energy by 2030 with
   production to increase by 500GW
   For a park of 100 Mn. vehicles (with 60% 2-Wheelers); the volume
   of power required will be huge
   The correct way of disposing off used batteries will be a challenge

#### **Higher Ownership Costs of EV makes it** unaffordable for majority of the population

- Initial Cost of owning an EV is 2x the cost of an ICE vehicle.
   Higher cost of EV technology and unavailability of several components in India

#### **High Replacement Costs & Miniscule** Maintenance Network

- The replacement costs of EV batteries are very high
- (up to Rx. 7 lakh for some vehicles)

  Due to the high technology used in EVs, the repair technicians in India have little knowledge about EV and it is highly risky to repair in local workshops.

While the EV Industry is witnessing growth, it is facing numerous challenges and still has a long way to go. In the meanwhile, Internal Combustion (IC) Engines will continue to grow with the growing Automotive Industry

Source: Company, Emkay Research

ONS & RINGS LTD

#### Exhibit 13: To address the electrification risk, SPRL has diversified into EV-specific parts and engine-agnostic parts via recent acquisitions

#### **High-Precision Injection Moulded Products** SPR Takahata Precision India Pvt. Ltd. SPR TGPEL Precision Engineering Ltd. TGPEL SPR Engenious Ltd. (SEL) acquired 62% stake in · SPR Engenious Ltd. (SEL) acquired 100% stake in **Transaction Details** SPR Takahata Precision India Pvt. Ltd. (TPIPL) SPR TGPEL Precision Engineering Ltd. (TGPEL) Acquisition completed on 16 October 2023 Acquisition completed on 24 December 2024 · SPR TPIPL is a leading manufacturer of high-· SPR TPIPL is a leading manufacturer of high-**Company Profile** precision injection moulded parts precision injection moulded parts applications such as automotive, office applications such as automotive, office automation equipment, residential, medical automation equipment, residential, medical equipment, etc. equipment, etc Technical Collaboration with Takahata Japan - 30+ years of experience in mould making & What They Bring · State of the art manufacturing facility in precision plastic components manufacturing Neemrana, Rajasthan capable of developing 2 manufacturing facilities in Noida, Uttar moulds from 20T - 350T Pradesh - Diversification into High-Precision Injection · Strengthens the company's precision injection Strategic Fit with SPRL Moulded Components moulded components business Derisking of Business Model Further derisking of business model **Electric Motors & Controllers Gravity Die Casting Moulds** SPR-@mf SPR EMF Innovations Pvt. Ltd. Karna Intertech Pvt. Ltd. SPR Engenious Ltd. (SEL) acquired 66.42% stake in SPR acquired 100% stake in Karna Intertech Pvt. **Transaction Details** SPR EMF Innovations Pvt. Ltd. (EMFi) Ltd. (Karna) Acquisition completed on 11 January 2023 Acquisition completed on 01 April 2025 · SPR EMFi is a young technology company involved in Karna is a key supplier of gravity die casting the designing & manufacturing of motors and Company Profile moulds to SPRL, which are utilised in controllers for electric vehicles with research base in manufacturing of gravity die casting moulds and Singapore & manufacturing in India other precision engineering products Technology Agreement with Wuxi Lingbo · High Level of quality and skilled workforce Technology Co. for controllers and Shenzhen What They Bring · Tool Room in Bahadurgarh, Haryana Greatland Electrics Inc. for motors Precision engineering capabilities · State of the art manufacturing facility in Coimbatore, Tamil Nadu with design & manufacturing capabilities · Electrification of Product Portfolio Part of Backward Integration strategy of SPRL Strategic Fit with SPRL

Diversification of Business Model

 Developing grounds-up & complete system solutions for EVs will allow SPRL to capture a large market

Source: Company, Emkay Research

Exhibit 14: Revenue model - We build in 15%/16%/16% revenue/EBITDA/EPS CAGR over FY25-28E

Particulars (Rs mn)	FY23	FY24	FY25	FY26E	FY27E	FY28E
Standalone revenue	26,050	29,537	31,795	35,604	40,557	46,251
OEM	13,286	15,064	16,534	18,600	21,018	23,751
Exports	5,210	5,612	5,405	5,838	6,596	7,454
Aftermarket	6,773	7,975	8,267	9,259	10,462	11,823
Non-Auto	782	886	1,590	1,908	2,480	3,224
Subsidiaries	43	1,356	3,703	5,554	6,765	8,118
Consolidated revenue	26,093	30,893	35,498	41,158	47,322	54,369
Standalone mix (%)						
OEM	51	51	52	52	52	51
Exports	20	19	17	16	16	16
Aftermarket	26	27	26	26	26	26
Non-Auto	3	3	5	5	6	7
Consolidated mix (%)						
Standalone	-	-	-	-	-	-
Subsidiaries	100	96	90	87	86	85
Consolidated Revenues	26,093	30,893	35,498	41,158	47,322	54,369
Growth YoY (%)	26.4	18.4	14.9	15.9	15.0	14.9
EBITDA	4,604	6,420	7,243	8,520	9,890	11,445
EBITDA margin (%)	17.6	20.8	20.4	20.7	20.9	21.1
EBIT	3,656	5,343	6,046	7,157	8,342	9,710
EBIT margin (%)	14.0	17.3	17.0	17.4	17.6	17.9
Interest	193	305	344	346	342	349
PBT	3,930	5,891	6,817	7,994	9,322	10,829
Tax rate (%)	25.2	25.5	24.4	25.2	25.2	25.2
PAT	2,935	4,426	5,067	5,891	6,884	8,011
PAT margin (%)	11.2	14.3	14.3	14.3	14.5	14.7
EPS (Rs)	66.6	100.5	115.0	133.7	156.3	181.9

Exhibit 15: We raise our consolidated EPS estimates by 3-5% for FY27/28

Consolidated		F۱	/26E		FY27E				F۱	/28E		
(Rs mn)	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Revenue	40,683	41,158	1.2	15.9	45,949	47,322	3.0	15.0	51,967	54,369	4.6	14.9
EBITDA	8,362	8,520	1.9	17.6	9,467	9,890	4.5	16.1	10,759	11,445	6.4	15.7
Margin (%)	20.6	20.7	15 bps	30 bps	20.6	20.9	30 bps	20 bps	20.7	21.1	35 bps	15 bps
APAT	5,870	5,891	0.3	16.3	6,677	6,884	3.1	16.9	7,620	8,011	5.1	16.4
EPS (Rs)	133.3	133.7	0.3	16.3	151.6	156.3	3.1	16.9	173.0	181.9	5.1	16.4
Observation of			<b>1265</b>			-	<b>1075</b>				<b>1205</b>	
Standalone		FY26E FY27E					FI	/28E				
(Rs mn)	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Revenue	35,302	35,604	0.9	12.0	39,392	40,557	3.0	13.9	44,098	46,251	4.9	14.0
EBITDA	7,490	7,607	1.6	12.5	8,416	8,767	4.2	15.2	9,510	10,090	6.1	15.1
Margin (%)	21.2	21.4	15 bps	10 bps	21.4	21.6	25 bps	25 bps	21.6	21.8	25 bps	20 bps
Subsidiaries		FY	/26E			F	/27E			FY	/28E	
	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY	Earlier	Revised	% Change	% YoY
Revenue	5,381	5,554	3.2	50.0	6,557	6,765	3.2	21.8	7,868	8,118	3.2	20.0
EBITDA	872	913	Th.4.6	89.6	1,051	1,124	White 6.9	23.1	1,249	1,355	av@whi8.5	20.6
Margin (%)	16.2	16.4	22 bps	343 bps	16.0	16.6	58 bps	18 bps	15.9	16.7	82 bps	8 bps

Source: Company, Emkay Research

# **Shriram Pistons & Rings: Consolidated Financials and Valuations**

Profit & Loss					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Revenue	30,893	35,498	41,158	47,322	54,369
Revenue growth (%)	18.4	14.9	15.9	15.0	14.9
EBITDA	6,420	7,243	8,520	9,890	11,445
EBITDA growth (%)	39.5	12.8	17.6	16.1	15.7
Depreciation & Amortization	1,077	1,197	1,363	1,549	1,735
EBIT	5,343	6,046	7,157	8,342	9,710
EBIT growth (%)	46.1	13.2	18.4	16.6	16.4
Other operating income	-	-	-	-	-
Other income	853	1,114	1,182	1,322	1,468
Financial expense	305	344	346	342	349
PBT	5,891	6,817	7,994	9,322	10,829
Extraordinary items	0	0	0	0	0
Taxes	1,505	1,661	2,014	2,349	2,729
Minority interest	39	(89)	(89)	(89)	(89)
Income from JV/Associates	0	0	0	0	0
Reported PAT	4,425	5,067	5,891	6,884	8,011
PAT growth (%)	53.1	14.5	16.3	16.9	16.4
Adjusted PAT	4,425	5,067	5,891	6,884	8,011
Diluted EPS (Rs)	100.5	115.0	133.7	156.3	181.9
Diluted EPS growth (%)	50.8	14.5	16.3	16.9	16.4
DPS (Rs)	7.5	10.0	20.1	23.4	27.3
Dividend payout (%)	7.5	8.7	15.0	15.0	15.0
EBITDA margin (%)	20.8	20.4	20.7	20.9	21.1
EBIT margin (%)	17.3	17.0	17.4	17.6	17.9
Effective tax rate (%)	25.5	24.4	25.2	25.2	25.2
NOPLAT (pre-IndAS)	3,978	4,573	5,353	6,239	7,263
Shares outstanding (mn)	44	44	44	44	44

Source: Company, Emkay Research

Balance Sheet					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
Share capital	441	441	441	441	441
Reserves & Surplus	18,816	23,496	28,503	34,355	41,164
Net worth	19,257	23,937	28,944	34,795	41,605
Minority interests	949	1,037	1,125	1,214	1,303
Non-current liab. & prov.	348	539	539	539	539
Total debt	4,866	5,078	5,072	5,111	5,455
Total liabilities & equity	25,419	30,590	35,681	41,660	48,902
Net tangible fixed assets	6,324	8,149	9,836	11,288	0
Net intangible assets	1,539	1,539	1,539	1,539	0
Net ROU assets	-	-	-	-	-
Capital WIP	315	578	528	528	528
Goodwill	466	1,335	1,335	1,335	1,335
Investments [JV/Associates]	48	100	100	100	100
Cash & equivalents	9,717	10,779	13,100	16,395	20,844
Current assets (ex-cash)	11,937	13,736	15,926	18,311	21,156
Current Liab. & Prov.	5,938	6,635	7,693	8,845	10,162
NWC (ex-cash)	6,000	7,101	8,233	9,466	10,995
Total assets	25,419	30,590	35,681	41,660	48,903
Net debt	(4,851)	(5,701)	(8,028)	(11,284)	(15,389)
Capital employed	25,419	30,590	35,681	41,660	48,902
Invested capital	15,339	19,133	21,953	24,637	27,431
BVPS (Rs)	437.2	543.4	657.1	789.9	944.5
Net Debt/Equity (x)	(0.3)	(0.2)	(0.3)	(0.3)	(0.4)
Net Debt/EBITDA (x)	(0.8)	(0.8)	(0.9)	(1.1)	(1.3)
Interest coverage (x)	20.3	20.8	24.1	28.3	32.0
RoCE (%)	28.3	26.0	25.6	25.3	25.0

Source: Company, Emkay Research

Cash flows					
Y/E Mar (Rs mn)	FY24	FY25	FY26E	FY27E	FY28E
PBT (ex-other income)	5,891	6,817	7,994	9,322	10,829
Others (non-cash items)	(82)	(101)	0	0	0
Taxes paid	(1,561)	(1,691)	(2,014)	(2,349)	(2,729)
Change in NWC	(101)	(1,396)	(1,132)	(1,233)	(1,529)
Operating cash flow	4,867	4,344	6,556	7,631	8,655
Capital expenditure	(1,419)	(1,681)	(3,000)	(3,000)	(3,000)
Acquisition of business	-	-	-	-	-
Interest & dividend income	-	-	-	-	-
Investing cash flow	(4,216)	(3,847)	(3,000)	(3,000)	(3,000)
Equity raised/(repaid)	0	0	0	0	0
Debt raised/(repaid)	171	144	(5)	39	344
Payment of lease liabilities	0	0	0	0	0
Interest paid	(263)	(314)	(346)	(342)	(349)
Dividend paid (incl tax)	(330)	(441)	(884)	(1,033)	(1,202)
Others	0	0	0	Ō	0
Financing cash flow	(422)	(610)	(1,234)	(1,336)	(1,207)
Net chg in Cash	230	(114)	2,321	3,295	4,448
OCF	4,867	4,344	6,556	7,631	8,655
Adj. OCF (w/o NWC chg.)	4,969	5,740	7,688	8,864	10,184
FCFF	3,448	2,662	3,556	4,631	5,655
FCFE	3,144	2,319	3,210	4,289	5,306
OCF/EBITDA (%)	75.8	60.0	76.9	77.2	75.6
FCFE/PAT (%)	71.0	45.8	54.5	62.3	66.2
FCFF/NOPLAT (%)	86.7	58.2	66.4	74.2	77.9

Source: Company, Emkay Research

Valuations and key Ra	tios				
Y/E Mar	FY24	FY25	FY26E	FY27E	FY28E
P/E (x)	25.8	22.6	19.4	16.6	14.3
P/CE(x)	20.8	18.3	15.8	13.6	11.7
P/B (x)	5.9	4.8	4.0	3.3	2.7
EV/Sales (x)	3.5	3.1	2.7	2.3	2.0
EV/EBITDA (x)	17.1	15.1	12.9	11.1	9.6
EV/EBIT(x)	20.5	18.1	15.3	13.1	11.3
EV/IC (x)	7.1	5.7	5.0	4.4	4.0
FCFF yield (%)	3.1	2.4	3.2	4.2	5.2
FCFE yield (%)	2.7	2.0	2.8	3.8	4.6
Dividend yield (%)	0.3	0.4	0.8	0.9	1.1
DuPont-RoE split					
Net profit margin (%)	14.3	14.3	14.3	14.5	14.7
Total asset turnover (x)	1.4	1.3	1.2	1.2	1.2
Assets/Equity (x)	1.3	1.3	1.3	1.2	1.2
RoE (%)	25.6	23.5	22.3	21.6	21.0
DuPont-RoIC					
NOPLAT margin (%)	12.9	12.9	13.0	13.2	13.4
IC turnover (x)	2.3	2.1	2.0	2.0	2.1
RoIC (%)	29.4	26.5	26.1	26.8	27.9
Operating metrics					
Core NWC days	70.9	73.0	73.0	73.0	73.8
Total NWC days	70.9	73.0	73.0	73.0	73.8
Fixed asset turnover	1.9	1.8	1.8	1.8	1.9
Opex-to-revenue (%)	38.8	37.7	36.7	36.5	36.4

Source: Company, Emkay Research

This report is intended for Team White Margue Solutions (team emkay@whitemarguesolution

#### **RECOMMENDATION HISTORY - DETAILS**

Date	Closing Price (Rs)	TP (Rs)	Rating	Analyst
05-Aug-25	2,434	3,050	Buy	Chirag Jain
15-Jul-25	2,356	3,050	Buy	Chirag Jain
09-May-25	2,191	2,850	Buy	Chirag Jain
16-Apr-25	1,851	2,850	Buy	Chirag Jain
04-Feb-25	2,002	2,950	Buy	Chirag Jain
10-Jan-25	2,083	2,950	Buy	Chirag Jain
18-Dec-24	2,160	2,950	Buy	Chirag Jain
10-Dec-24	2,248	2,950	Buy	Chirag Jain
29-Oct-24	2,052	2,600	Buy	Chirag Jain
30-Jul-24	1,990	2,600	Buy	Chirag Jain
30-Jul-24	1,990	2,600	Buy	Chirag Jain
16-May-24	1,969	2,450	Buy	Chirag Jain
08-Apr-24	2,147	2,450	Buy	Chirag Jain
14-Mar-24	1,640	2,450	Buy	Chirag Jain

Source: Company, Emkay Research

# **RECOMMENDATION HISTORY - TREND**



Source: Company, Bloomberg, Emkay Research

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Ratings	Expected Return within the next 12-18 months.					
BUY	>15% upside					
ADD	5-15% upside					
REDUCE	5% upside to 15% downside					
SELL	>15% downside					

# **Emkay Global Financial Services Ltd.**

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